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ABOUT RIYADH CEMENT COMPANY



Founded in 1997, Riyadh Cement Company (RCC) is a Saudi joint-stock company listed on the Saudi Exchange (Tadawul – Main Market). RCC manufactures and supplies both white and grey cement from an integrated industrial complex in Al-Muzahimiyah, northwest of Riyadh, an area endowed with high-purity limestone and essential raw materials. The complex comprises highly efficient production lines operated with state-of-the-art equipment and AI-enabled control systems, ensuring dependable quality, reliability and cost discipline for national projects and select export markets.

RCC's purpose is straightforward: provide the Kingdom with high-quality, eco-friendly white and grey cement products while optimizing resources, elevating energy efficiency, protecting the environment and localizing jobs. This purpose is codified in the Company's Vision to be the environmental development choice in Saudi Arabia; its Mission, and a values system that prizes innovation, collaboration, growth, quality, and transparency across the enterprise.

RCC's portfolio spans the principal cement types demanded by Saudi contractors and ready-mix producers:



White Portland Cement Type I (CEM I 52.5N) for high-strength architectural and concrete applications.



White Portland Cement Type II (CEM II 42.5N) for grouts, colored plastering and façade profiles; and Finishing Cement (FC) for plastering and floor screeds.



Ordinary Portland Cement (OPC) for structural concrete and precast



Sulfate-Resistant Portland Cement (SRC) for basements, marine and sewage works



façade profiles; and Finishing Cement (FC) for plastering and floor screeds.

These products are manufactured to recognized Saudi and international standards and are supported by technical service to align end-use with performance.



What differentiates RCC operationally

is its dual-process flexibility and its systems mindset. A converted grey line can switch to white-clinker production to balance demand, while the dedicated white plant retains specialty focus; together giving the Company a unique ability to supply premium architectural material alongside mainstream structural cement without sacrificing efficiency.

The industrial platform is complemented by certified management systems: in 2024 RCC obtained ISO 50001:2018 (Energy Management) and ISO 27001:2013 (Information Governance & Security), formalizing practices that reduce energy intensity and safeguard data across the value chain.

Sustainability is embedded in the operating agenda, not treated as an add-on. RCC advanced two flagship initiatives: a waste-heat recovery project using ORC

technology and the recycling of industrial iron slag into the cement process; both aimed at lowering emissions, improving energy yield and substituting virgin inputs where feasible. In parallel, the Company maintains export channels to neighboring countries to optimize utilization through cycles while keeping primary focus on Saudi demand.

At its core, Riyadh Cement Company is a capability-driven, centrally located, dual-specialty cement manufacturer; engineered for

dependable supply to the Kingdom's infrastructure and urban development, with the quality systems, product breadth, and sustainability initiatives expected of a Main-Market issuer serving national priorities.



Company Lines of Business

Riyadh Cement Company (“RCC”) operates an integrated cement platform organized around two core lines of business—Grey Cement and White Cement, produced from a single industrial campus in Al-Muzahimiyah, northwest of Riyadh. The site sits over high-quality limestone and other essential raw materials and houses three highly efficient production lines supported by state-of-the-art equipment and artificial-intelligence technologies. This configuration allows end-to-end control from quarry to dispatch.



Grey Cement First production line (dual-process).

3.4
million tons

The plant contains two production lines

with a design capacity of 3.4 million tons of grey clinker annually. Both lines share raw-material preparation, utilities, maintenance, quality control, and logistics infrastructure, giving RCC economies of scale and reliability across campaigns.

1.7
million tons

This is a dual-process line for the production

of grey and white clinker of various types. Commercial production began in 2007, with a design capacity of 1.7 million tons of grey clinker annually. In 2019, it was developed to produce white clinker with a design capacity of 660,000 tons of white clinker annually.

Second production line (dedicated grey).

1.7
million tons

The second production line is dedicated to the production of grey clinker. Commercial production began in 2010, with a design capacity of 1.7 million tons of grey clinker annually.



Product slate and applications.

The grey cement plant produces

three types of cement aligned to the needs of structural and infrastructure works:

>

Ordinary Portland Cement (OPC)

used to prepare reinforced concrete, to manufacture prefabricated concrete pipes, and to make blocks.

01

Sulfate Resisting Portland Cement (SRC):

used in the construction of underground bases, coastal facilities, and building dams and bridges where aggressive environments prevail.

02

Portland Limestone Finishing Cement (FC)

used in plastering, masonry works, and screeding (floor lining before tiling).

03

Grey operations are run for high throughput and stable repeatable quality. Co-located raw-material quarries with high-purity limestone support consistent kiln feed chemistry; digital process controls stabilize burning zone conditions and finish-mill performance; and centralized dispatch coordinates bulk and bag deliveries to ready-mix batching plants, precast yards, block makers and infrastructure sites. The dual-process capability on Line-1 functions as a strategic “swing” lever: when structural demand softens and architectural demand rises, RCC can temporarily shift Line-1 to white service without jeopardizing supply reliability for OPC and SRC customers. Conversely, when structural demand is strong, the line remains in grey mode to maximize clinker availability for large pours, precast programs and public-works schedules.

A plant-wide quality ethos, sampling from quarry face to finished cement, supports compliance with Saudi and international specifications. This includes uniformity of strength development, soundness and setting characteristics for OPC and SRC, and workability and surface finish performance for FC in plastering and screeding operations. Technical specialists support customers with mix design guidance (e.g., sulfate-exposure classes, cover depths, and early-strength requirements for precast turnarounds).

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White Cement

Our White Cement plant is the first of its kind in the Kingdom to produce white cement.

Established in 1997, it has a production capacity of 320,000 tons of white clinker annually. Through the dual-process capability of Line-1, the company can produce approximately one million tons of white clinker annually when market conditions warrant providing unmatched flexibility and scale for premium architectural applications nationwide.

Product slate and applications.

The White Cement Plant produces two principal types of cement, each targeted at high-value uses where aesthetics, color control and surface finish are critical:



White Portland Cement (limestone) Type II (CEM II 42.5N)

used in grouting and fillings for marble installation and colored plastering, as well as profile painting for external facades. Its formulation supports excellent bonding, smooth finishing, and color stability for exterior profiles and interior finishes.

White Portland Cement Type I (CEM I 52.5N):

used in decorative works, grouts, colored concrete, tiles, interlock bricks, artificial stone, and glass fiber reinforced concrete (GRC). The cement’s high whiteness index and strength class enable uniform pigmentation and crisp architectural detailing in precast cladding, site-cast elements, terrazzo, and GRC façades.

Producing white clinker demands stringent control of raw-material purity

(notably low iron and manganese content) and precise kiln operation to achieve target whiteness and strength. RCC’s dedicated white line is engineered for this specialty, while the dual-process Line-1 can be brought into white mode to meet peak architectural demand—covering large façade packages, landscape features, and municipal realm works without stretching lead times. Fine grinding and optimized gypsum/limestone intergrading deliver smooth surfaces for plastering and profile works, and the Company’s technical team supports color-matching, pigment dosing guidance, and curing best practices to achieve uniform, blemish-free finishes.

White cement is supplied in bulk and bag

formats suitable for GRC producers, terrazzo and tile manufacturers, dry-mix packers, and finishing contractors. Centralized dispatch from Al-Muzahimiyah provides short lead times into Riyadh’s mega-project corridor and reliable national coverage, with selective export channels that help stabilize kiln loading and unit costs across cycles.

How the Two Lines Work Together

Mix flexibility at scale

The dual-process first line is RCC’s hinge between specialties, enabling fast shifts from grey to white clinker (and back) to mirror market mix—protecting margins, balancing inventories and maintaining plant loading.

Shared infrastructure, consistent standards.

A single industrial campus with common laboratories, utilities, maintenance and packing assets delivers cost efficiency and a uniform quality system that customers recognize across RCC’s product families.

End-to-end control

From quarry planning and raw-mix design through kiln stability, grinding, and dispatch, both businesses operate under the same discipline—tight process windows, continuous monitoring, and field-based technical service—so that structural performance in concrete and aesthetic performance in finishes are equally dependable.

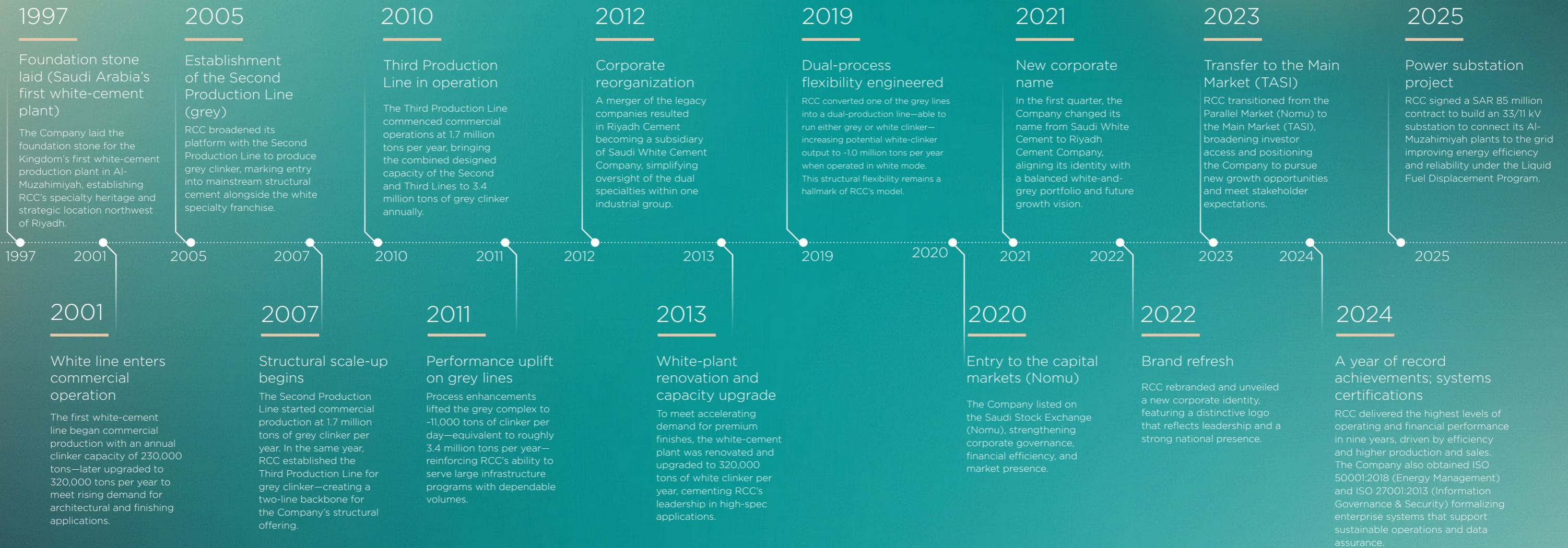
Together, RCC’s Grey Cement and White Cement businesses give the Kingdom a reliable structural backbone and a high-quality architectural finish, backed by industrial flexibility to meet the demands of Vision-scale infrastructure and urban development

HISTORY

Since 1997, Riyadh Cement Company (RCC) has grown from Saudi Arabia's first white-cement plant into a dual-specialty, Main-Market issuer supplying the Kingdom's structural backbone and its most demanding architectural finishes. Our trajectory is

defined by disciplined capacity additions, process modernization, and governance milestones that expanded investor access—while maintaining an unwavering focus on quality, energy stewardship, and reliable supply to national projects.

Chronology of Milestones



WHERE WE OPERATE

Riyadh Cement Company operates a single

fully integrated manufacturing and distribution platform from Al-Muzahimiyah, northwest of Riyadh on high-purity limestone and other essential raw materials. The entire value chain—quarrying, raw-mix preparation, clinkerization, finish milling, quality laboratories, packing, and dispatch is concentrated on one industrial campus, enabling tight process control, short lead times to the Kingdom’s project corridor, and dependable national coverage with selective exports to neighboring markets.



Revenue Contribution

by product, FY2025



KSA vs export revenue mix

	2025
KSA	99.7%
Export	0.30%

Kiln Utilization Rate

Kiln utilization rate:	2024	2025
Kiln #1	108.2%	113.9%
Kiln #2	112.6%	113.5%
Kiln #3	110.1%	123.3%

Uptime Percentage

Uptime % (Run Factor)	2024	2025
Kiln #1	76.5%	88.1%
Kiln #2	90.7%	83.3%
Kiln #3	85.4%	93.1%

Why Our Footprint Matters

01 One campus, two specialties

Co-locating grey and white operations on one site creates shared utilities, maintenance and quality systems, lowering unit costs and ensuring that structural performance (OPC/SRC/FC) and architectural performance (CEM I / CEM II white) are delivered with the same discipline.

02 Flexible mix at scale

The dual-process first line lets RCC switch quickly between grey and white clinker to mirror market mix protecting margins, controlling inventories and sustaining plant loading, while the dedicated white line preserves premium, high-whiteness consistency for façade and finishing work.

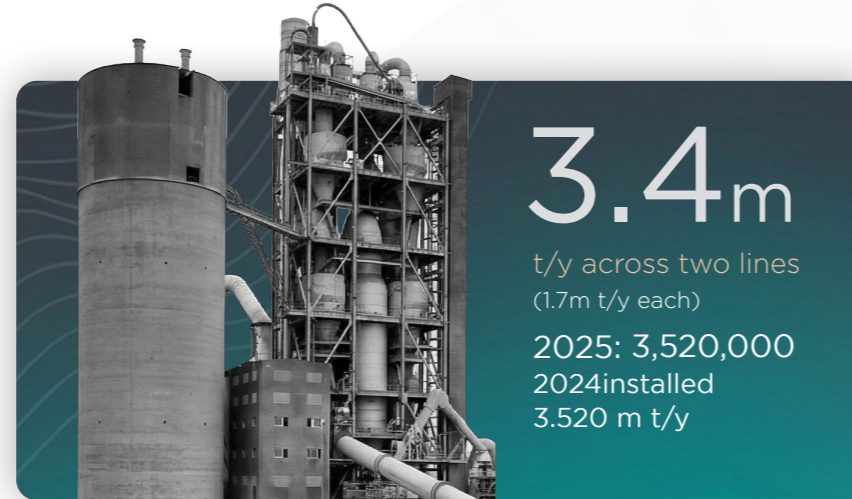
03 Licensed and certified

Operations are conducted under valid Saudi industrial and quarry licenses; enterprise systems include ISO 50001 (Energy Management) and ISO 27001 (Information Governance & Security), underpinning safe, efficient and transparent operations across the footprint.

I OPERATIONAL HIGHLIGHTS

AT A GLANCE

Riyadh Cement delivered a resilient 2025. Disciplined operations, digital plant upgrades, and ISO-backed management systems sustained reliable supply to national mega-projects, while energy and circularity initiatives advanced our sustainability agenda. We remain focused on prudent capital allocation, superior customer service, and operational excellence to create durable, long-term value.



Design capacity grey clinker



Production
(white clinker)



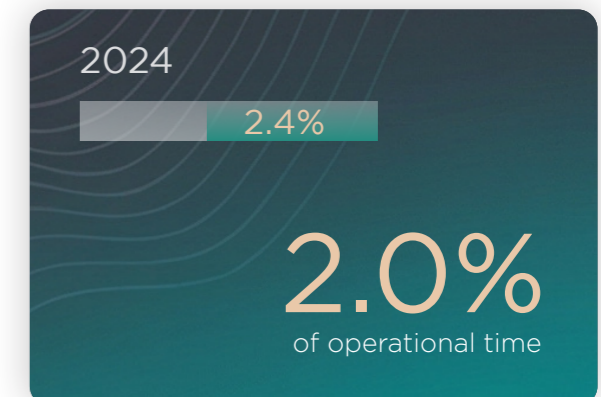
Sales volumes



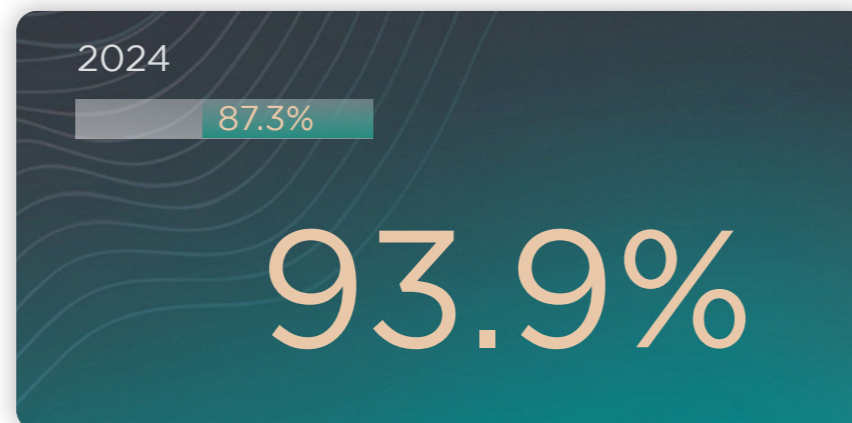
White clinker flexibility



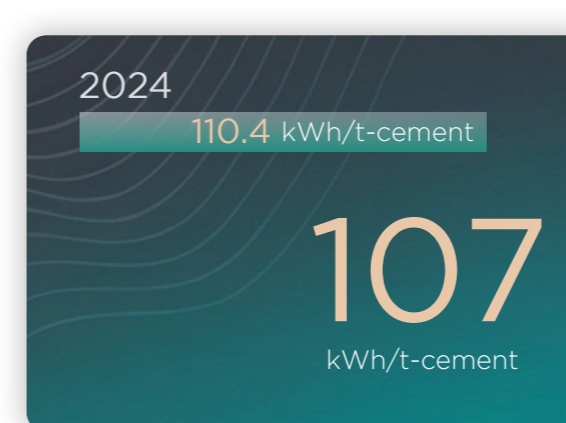
Unplanned downtime for
Grey (UKD)



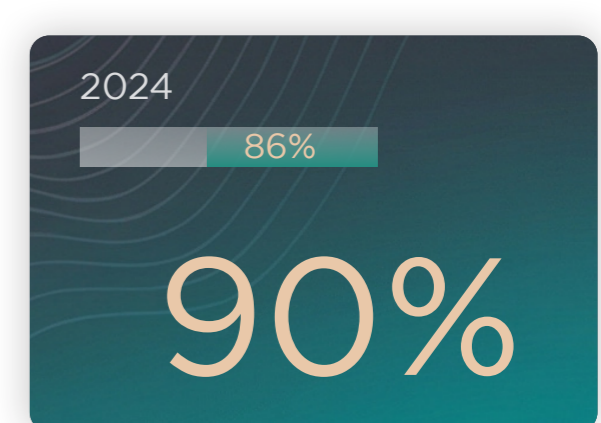
Unplanned downtime for
White (UKD)



Average kiln availability
(White)



Specific energy / power



Average kiln
availability (Grey)

FINANCIAL HIGHLIGHTS (SAR millions unless stated)



Net Profit



Revenue



Operating Profit



Capital Expenditure



EPS (SAR)



Cash Flow from Operating Activities

SUSTAINABILITY HIGHLIGHTS

- 01 Achieved ISO 56001 2024 (Innovation Management) and ISO 55001:2024 (Asset Management); maintained ISO 50001:2018 (Energy Management) and ISO 27001 (Information Security).
- 02 Waste-heat recovery (ORC) -12.7 MW (gross); Liquid Fuel Displacement Program advancing; SAR 85 m 33/11 kV substation contract signed to enable reliable grid tie-in.
- 03 ESG Framework & Systems Project signed with NCV Net Carbon Vision; first stand-alone ESG Report in preparation; new Investor Relations Portal launched.
- 04 Progressed the Million Tree Program to 110,000 trees planted to date; 101,500 native seedlings produced in 2025; 56,000 distributed in December.
- 05 Launched a unified internal digital platform to streamline workflows and employee access to services.
- 06 Advanced Saudization pipeline "Himmah 4" assessment phase launched for 70 trainees.
- 07 Earned "Mowaamah" certification for disability-inclusive workplaces

AWARDS

- 01 Riyadh Cement Wins the CSR Award 2025 for the Second Consecutive Year Presented by: Ministry of Human Resources & Social Development (KSA)
- 02 Ranked Top-10 nationally (out of ~1,300 companies) in the Industrial Transformation program.
- 03 Industry Leader — Arab Professional Excellence Award 2025 Recipient: Eng. Shoeil Jarallah Al Ayed, CEO Presented by: G2T Global Awards (Arab Professional Excellence Awards)

2025 IN REVIEW

Riyadh Cement marked 2025 with disciplined execution, deeper stakeholder engagement, and visible progress in digital transformation, human-capital development, and sustainability. The milestones below trace our year—month by month—reflecting how we convert strategy into tangible outcomes across operations, markets, and governance.

January

- 01 CEO met the Regional Voluntary Carbon Market Co. to explore carbon-market collaboration
- 02 held a Client Recognition Day in Riyadh

February

- 01 Plant tour and quarry-development review
- 02 hosted VDMA/AHK delegation
- 03 ran a company-wide ESG workshop.

March

- 01 CEO monthly field visit and Ramadan Iftar with employees
- 02 signed with Mubeen Association to host on-site Quran learning circles.

April

- 01 Published the 2024 Annual Report
- 02 signed talent and R&D cooperation with Riyadh Technical College, KACST and the Saudi Institute for Electronics
- 03 Eid Al-Fitr gathering.

May

- 01 Ranked Top-10 nationally in the Factories of the Future program; CEO recognized by Argaam as Top CEO - Cement.

June

- 01 Progressed 7S deployment and electrical-workshop upgrades
- 02 efficiency and housekeeping audits completed.

July

- 01 Launched Himmah 4 assessments (70 trainees)
- 02 rolled out a Unified Internal Digital Platform
- 03 CEO chaired monthly KPI review
- 04 Security Personnel Day recognition

August

- 01 Launched the Investor Relations Portal and Board approved SAR 1.00/share interim dividend (eligibility 8 Sep; payment 18 Sep).

September

- 01 Delivered Defensive Driving & Traffic Safety training
- 02 CEO field tour reviewed industrial beacons, transport upgrades and waste-heat recovery (ORC) progress.

October

- 01 Launched the ESG Framework & Systems Project; won the CSR Award 2025 from the Ministry of Human Resources & Social Development and signed with Wasm to plant 1,000 Arta trees in King Abdulaziz Royal Reserve

November

- 01 Earned ISO 56001 (Innovation) and ISO 55001 (Asset Management) certifications; signed with the National Electricity Transmission Co. to build a grid station for the Al-Muzahimiyah plants.

December

- 01 Signed a SAR 85m contract for a new 33/11 kV substation at Al-Muzahimiyah; earned Mowaamah workplace accessibility certification.

STAKEHOLDER ENGAGEMENT

Riyadh Cement Company (“RCC”) recognizes that strong and consistent engagement with stakeholders is essential to sustaining long-term performance, enhancing resilience, and delivering shared value. The Company’s stakeholder engagement approach is built on transparency, accountability, and continuous dialogue, ensuring that stakeholder perspectives are considered in strategic planning, operational decision-making, and sustainability initiatives.

RCC’s engagement framework encompasses its key stakeholder groups—employees, customers, suppliers and business partners, shareholders and investors, and the wider community and environment. Through structured engagement channels and ongoing interaction, the Company seeks to understand stakeholder expectations, manage risks, identify opportunities for improvement, and reinforce trust across its value chain. This approach supports RCC’s commitment to responsible business conduct and alignment with national development priorities under Saudi Vision 2030.



Employees

Riyadh Cement Company places employees at the heart of its operational excellence and long-term sustainability, fostering a safe, inclusive, and performance-driven workplace that supports development, well-being, and engagement across all levels. Engagement is sustained through regular communication, structured training and development, performance evaluations, and robust health and safety programs. RCC’s strong safety culture delivered zero lost-time injuries and more than 2.9 million accumulated safe man-hours during the reporting period. The Company continues to invest in workforce capability through structured learning with meaningful average training hours per employee each year, while advancing national talent by increasing Saudi participation and partnering with local training and educational institutions. RCC also promotes diversity and inclusion, with initiatives to increase female participation and broaden skills across the organization.



Customers

Riyadh Cement Company builds close, collaborative relationships with customers including ready-mix producers, construction contractors, distributors, and major public and private developers served primarily through distributors, ready-mix plants, and building-materials yards (with contractors typically buying indirectly). Engagement centers on consistent quality, reliable supply, technical support, and responsive service, with 2025 priority volumes targeting housing, infrastructure, ready-mix, precast, and retail. Strategically located in the Riyadh region, RCC ensures efficient logistics and timely deliveries to major infrastructure and Vision 2030 mega-projects, lowering transport costs and boosting reliability. The Company also enhances customer experience through digital platforms and streamlined commercial processes for quotations, orders, and coordination, supporting long-term partnerships and reinforcing its reputation as a dependable supplier in a highly competitive market.



Suppliers and Business Partners

Riyadh Cement Company engages proactively with suppliers and business partners to secure supply continuity, boost operational efficiency, and uphold rigorous quality, safety, and sustainability standards. This is driven by structured pre-qualification, ongoing performance evaluations, and close collaboration across critical inputs—energy, raw materials, spare parts, and logistics. RCC partners with suppliers on cost-optimization and energy-efficiency programs and advances circular-economy initiatives such as alternative raw materials and industrial-waste recycling. Strategic partnerships further support waste-heat recovery, fuel optimization, and clinker-efficiency improvements. Through responsible procurement and long-term relationships, RCC strengthens supply-chain resilience while advancing local content and national industrial objectives.



Shareholders and Investors

Riyadh Cement Company maintains transparent, timely, and consistent communication with shareholders and the investment community through regular financial disclosures, investor presentations, dividend announcements, and updates on Tadawul and official channels. The Company follows a disciplined capital-allocation and shareholder-return policy—evidenced by consistent dividends—while preserving a strong balance sheet and low leverage. Management provides clear disclosure of financial results, operational developments, and strategic priorities to support informed decisions and sustained investor confidence, underpinned by robust corporate governance, regulatory compliance, and accountability that drive long-term value creation.



Community and Environment

Riyadh Cement Company integrates community and environmental stewardship into its sustainability strategy, aligning with national initiatives such as the Saudi Green Initiative. The Company has executed large-scale afforestation and rehabilitation programs planting over 110,000 trees to enhance biodiversity, restore ecosystems, and support carbon-offset goals. RCC also invests in energy efficiency, emissions reduction, and resource optimization, including energy-efficient clinker production and waste-heat recovery projects. Through these actions, RCC aims to balance industrial growth with environmental responsibility, advancing national sustainability objectives while delivering long-term social and environmental value.



Continuous Engagement and Value Creation

Riyadh Cement Company’s stakeholder engagement framework is an ongoing process that evolves in response to changing stakeholder expectations, regulatory requirements, and market dynamics. By maintaining open dialogue, incorporating feedback into decision-making, and aligning engagement practices with its strategic priorities, RCC aims to strengthen trust, enhance resilience, and deliver sustainable value for all stakeholders.

INVESTMENT CASE

Riyadh Cement Company (“RCC”) offers investors exposure to Saudi Arabia’s structural construction and infrastructure growth through a business with a strong competitive position in the central region, differentiated product mix (including a leading presence in white cement), proven operational discipline, and a track record of shareholder returns supported by a solid financial base. RCC’s strategy emphasizes profitable growth, operational excellence, and sustainability; underpinned by ongoing investments in efficiency, digitalization, and environmentally responsible production.

01 Strategic positioning at the heart of Saudi’s largest demand corridor

RCC’s production base in Al-Muzahimiyah (northwest of Riyadh) provides a meaningful logistics advantage in a heavy, high-freight product category such as cement. Proximity to Riyadh and central-region developments supports efficient distribution, customer responsiveness, and stronger competitiveness—particularly where project density is high and supply reliability is critical.

02 Market scale and differentiated product mix including leadership in white cement

RCC is ranked among the top Saudi cement producers with a ~6.4% market share and approximately 3.6+ million tons of annual production capacity, while holding a dominant position in white cement (more than 50% white cement market share)—a key differentiator in a market where few producers operate at scale in white cement.

RCC manufactures and sells a broad portfolio of grey and white cement products, including OPC, SRC, Finishing Cement, and White Portland cement types, serving both structural and specialty applications.

03 Efficient, flexible production platform with room to optimize utilization

RCC operates three highly efficient production lines supported by advanced equipment and AI-enabled technologies, providing production flexibility across grey and white clinker. The grey cement plant has a designed capacity of 3.52 million tons of grey clinker annually, while the white cement plant capacity reaches 320,000 tons of clinker annually with the ability (when operating the first line for white clinker) to reach approximately one million tons of white clinker per year.

The Company also highlights operational efficiency levels of up to ~98% of rated capacity, reflecting execution strength in plant reliability, cost control, and production optimization.

04 Execution on operational excellence and digital transformation

RCC’s investment case is reinforced by its focus on continuous improvement initiatives spanning production optimization, maintenance efficiency, and digital transformation. The Company’s operational priorities include reducing production costs, optimizing energy use, and strengthening supply chain resilience through strategic partnerships.

RCC is also implementing digital and smart-manufacturing initiatives (including real-time monitoring, predictive maintenance, and quality optimization), supporting higher uptime, improved quality consistency, and better cost performance.

05 Financial strength and disciplined shareholder returns

RCC’s financial profile is supported by balance sheet strength, cash generation capability, and a track record of dividend distributions. For FY2025, the Company reported revenue of SAR 787.6 million, alongside stated free cash flow of SAR 111.7 million and ROE of 10.96%.

In 2024, RCC distributed dividends of SAR 120 million for H1 2024 and recommended SAR 150 million for H2 2024, totaling SAR 270 million for the year (as shown in the annual report dividend statement).

The Company also disclosed a SAR 1 per share dividend distribution in September 2025 (total SAR 120 million), reinforcing continuity of shareholder returns.

06 Sustainability and energy-efficiency investments that protect competitiveness

In a sector where energy cost and carbon intensity are increasingly strategic, RCC’s sustainability initiatives strengthen long-term competitiveness. The Company has invested SAR 249.8 million in energy-efficient clinker production, is developing waste heat recovery projects generating gross 12.7 MW, and is progressing circular economy initiatives and alternative material use.

RCC’s environmental programs also include large-scale afforestation progress, with the “Million Tree” program surpassing 110,000 trees planted, supporting national greening objectives.

07 Governance, transparency, and quality systems supporting trust and continuity

RCC emphasizes transparent stakeholder communication and governance sustainability, supported by its corporate identity evolution and market presence, and reinforced through internationally recognized management system certifications (including energy management ISO certification disclosed in the annual report).